

### #126 EXECUTIVE SUMMARY

# Washington Water Power

## **Distribution Charge & DSM Programs**

Washington Water Power's Distribution Charge, formally known by its regulators as "the DSM Tariff Rider," is the most sophisticated model of its kind and a powerful harbinger of what may well become the future predominant energy efficiency services funding mechanism in a competitive utility environment. As similar structures have been proposed by states across the nation, Washington Water Power (WWP) has not only implemented the first "non-bypassable systems benefits charge" but is also the first utility to provide results on the success of the model's implementation.

Concurrent to the introduction of the Distribution Charge was a complete overhaul of WWP's approach to energy services. WWP has refined its focus on maintaining efficiency through market transformations, developing a constructive response to regional and national pressures. Its staff and advisors created new efficiency program designs to maximize effects while minimizing costs through an emphasis on becoming technical consultants and customer-focused energy service providers.

An enabling aspect of the Distribution Charge's evolution has been the corporate culture within WWP. Despite projected excess capacity well past the year 2000, WWP's management is committed to efficiency as a customer service and in this regard has responded to competition proactively. It developed the prototype Distribution Charge long before many others were aware of the concept. It was the first utility in the Northwest to propose that its largest customers gain direct access to their choice of suppliers. The Distribution Charge provides a pay-as-you go mechanism for continuing efficiency in a direct access environment and in the future will make WWP's power prices easily comparable with competitors' rates.

The DSM Issues Group, known as "DIG," was formed at the request of WWP's regulatory commission and was comprised of WWP staff along with representatives from seven key regional agencies. The utility's openness in DIG's extensive meetings over a 30-month period have been credited with shaping WWP's progressive energy services posture. Now its initiative to open up its territory to retail wheeling fills out the model as the cost of all kilowatt-hours sold within its service territory will include the Distribution Charge.

The Distribution Charge has increased electric rates by approximately 1.55% and gas rates by 0.52%. Thus typical monthly residential electricity bills have increased by  $81\phi$  and gas bills by  $16\phi$ ,... well within the bounds confirmed acceptable by a telling customer survey conducted by an independent market research firm. Thus WWP's pioneering efficiency model provides a win-win result for utility and customers alike.

#### Print Executive Summary

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### WASHINGTON WATER POWER Distribution Charge and DSM Programs

| Sector:                        | Prototype Distribution Charge<br>cost collection mechanism<br>finances extensive portfolio of<br>electric and gas DSM programs<br>for all retail customers  |
|--------------------------------|---|
| Mechanism:                     | Flat 1.55% surcharge with a<br>mean impact of 0.72 mills per<br>kilowatt-hour applied to retail<br>electric sales; 0.52% surcharge<br>applied to all retail gas sales                             |
| Hi <del>s</del> tory:          | Distribution Charge formally<br>adopted January 1995 in<br>Washington, March 1995 in<br>Idaho; Charge plus new roster<br>of "market transformation"<br>programs approved through<br>year-end 1996 |
| PROJECTED 1995-96 PROGRAM DATA |   |

# Energy savings: 94,783 MWh Gas savings: 993,488 therms Nominal Cost: \$11,031,654 Levelized Cost: \$9,413,310 Nominal Charge Revenue: \$9,606,177 Levelized Charge Revenue: \$8,196,951

The Results Center produced 126 profiles of the most successful energy efficiency and renewable energy programs in the United States and around the world in the early and mid 1990s. With the support of the John D. and Catherine T. MacArthur Foundation, Ted Flanigan directed a research team at Colorado-based IRT Environment to produce and distribute these exceptional examples. Thanks to strong demand for solid case studies, The Results Center was supported by dozens of major utilities and energy associations worldwide. Today, The Results Center is managed again by Ted Flanigan, now at California-based EcoMotion Incorporated, a firm focused on strategic consulting, information dissemination, program design, outreach services, and aggressive implementation. To nominate highly successful programs, contact: The Results Center, c/o EcoMotion, 15375 Barranca Parkway, F-104, Irvine, CA 92618, (949) 450-7155, or TFlanigan@EcoMotion.us